		QMOD	2019 Prog	ram	
			October, Sun		
16:00-20:00	QMOD-ICQSS Registration				
18:00-19:00			Welcome Recept		
19:00-21:00			Welcome Dinn		
10.00 21.00		14 th (October, Mond		
08:30-09:00			Conference Open		
Room BC	Su Mi D				Co-Chairs
		Su Mi Dahlgaard, Park & Jens J. Dahlgaard, Conference Co-Chairs Plenary Session:			
09:00-10:30 Room BC			n Park, Professo ation: Platform-ba		
	Design of Qu		Viklund, Professon Nt Systems in High		e Swedish Way
10:30-11:00			Coffee Break		
11:00-12:30	A	В	С	D	E
Parallel Sessions 1	Quality Manage- ment and Su- stainability in the 4th Industrial Revolution	Quality Management, Trends, Principles and Models	Agile Organizational Transformations, TQM, Leadership	Defects, Failures, Complaints, FMEA	Service Quality, Customer Satisfaction, Scales, Warranty
12:30-13:45			Lunch		
13:45-15:15 Parallel Sessions 2	Quality Manage- ment and Su- stainability in the 4th Industrial Revolution	Quality Management Systems, Weight of Standards, Performance	Leadership, Quality Culture, Rewards, Team Learning	Continuous Improvements, Kaizen, Co- creation	Product Development, Innovation, Quality, Values
15:15-15:30	Revolution	Tenomance	Coffee Break		
15:30-17:00 Parallel Sessions 3	Quality Manage- ment and Su- stainability in the 4th Industrial Revolution	Quality Management Systems, Circular Economy	TQM, Excellence	Industry 4.0 Research Agenda, Challenges, Maturity	Technology Development, Maintenance, Optimisation
19:00-23:00		Conferenc	e Gala Dinner (R		
		15th C	October, Tueso	day	
08:30-10:00	A	В	С	D	E
Parallel Sessions 4	Quality in Higher Education	Quality Manage- ment Systems, Auditing, Reco- very Planning	Value Creation, Soci Value Performance Quality Variances		Service Quality, Customer Experiences, Gamification, Al
10:00-10:30			Coffee Break		
10:30-12:00 Parallel Sessions 5	Quality in Higher Education	Quality in Healthcare	Lean, Six Sigma, Quality Managemen	t Quality Management, Supply Chains, KPIs, Bottlenecks	Servitization, Customer Engagement, Innovation Capability, DOE
12:00-13:30	Lunch				
13:30-15:00 Parallel Sessions 6	Quality in Higher Education	Quality in Healthcare	Lean, Six Sigma, Competence Assessmant, Respect for People	Attributes' Assessment, Measurements, Co-Creation Maturity	CSR, Sustainability, Sustainable Development
15:00-15:30			Coffee Break		
15:30-16:30	Plenary Discussion: Key Challenges and Opportunities in the 4 th Industrial Revolution				
16:30-17:00 Room: BC	Closing Session: Best Paper Awards and QMOD 2020 Announcement				

14th August 2019, Monday

08:30-09:00: Room BC	,	Conference Opening	
Jens J. Dahlgaard, Pro	Jens J. Dahlgaard, Prof., Conference Founder and Co-Chair, Linköping University, Sweden		
Su Mi Dahlgaard-Park, Prof., Conference Founder and Co-chair, Lund University, Sweden			
09:00-10:30: Room B)	Plenary Session	
Session Chairs: Prof. Su Mi Dahlgaard-Park & Prof. Jens J. Dahlgaard			
Heejun Park, Professor, Yonsei University, Korea:			
Platfornovation: Platform-based Innovation			
Håkan Wiklund, Professor, Mid Sweden University, Sweden: Design of Quality Management Systems in Higher Education - the Swedish Way			
10:30-11:00	Coffee	e Break	

11:	00-1	2:30
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Parallel Sessions 1

1:1 Room A:

Quality Management and Sustainability in the 4th Industrial Revolution

Session Chairs: Prof. Hefin Rowlands, UK; Prof. Jeongil Choi, Korea

Bo Enquist, Samuel Petros Sebhatu,	Agenda 2030 for challenge-driven transformative change
Sweden	in a service ecosystem:
Anna Åslund, Maria Eriksson, Ingela	A complementary Quality Management value to support
Bäckström, Sweden	sustainable development
Marek Bugdol, Piotr Jedynak,	A bonus for quality in the TQM concept: The problems of
Poland	reality and justice
Gunnar Dahlin, Sweden	Assessing Project Management maturity in the perspective
Gunnar Dannin, Sweden	of Sustainable Development

1.2 Room B:

Quality Management, Trends, Principles and Models

Session Chairs: Prof. Ana-Belén Escrig-Tena, Spain; Asc. Prof. Jan Harwell, UK

S'awomir Wawak, Su Mi Dahlgaard- Park, Piotr Rogala, Poland/Sweden	Research Trends in Quality Management
Xiaojing Sun, Decheng Wen, Dongwei	The Quality Movement: Where are we going? Past,
Yan, China	Present and Future
Kristen Snyder, Sweden	Enhancing the "people dimension" in quality through arts- based intervention: Exciting possibilities for value co- creation and healthy work environments
Sandra Klute-Wenig; Robert Refflinghaus, Germany	Quality management for crowd working

11:00-12:30

Parallel Sessions 1

1:3 Room C:

Agile Organizational Transformations, TQM, Leadership

Session Chairs: Prof. Gérson Tontini, Brazil; Asc. Prof. Anette Oxenswärdh, Sweden

Dag Näslund, Rahul Kale, USA	Success Factors of Agile Organizational Transformations
Amirbabak Ansari, Marian Mistler,	Development of a toolbox for the quality gates in agile
Nadine Schlüter, Germany	requirements management for software development
David Hansen, Johan Lilja,	Complexity Quality Management:
Denmark/ Sweden	Enabling Leadership, Adaptive Space & Metaphors
Petter Stenmark, Johan Lilja,	Drumming as a Key to Quality Improvement Action in the
Sweden	Emergence Paradigm of TQM

1.4 Room D:

Defects, Failures, Complaints, FMEA

Session Chairs: Asc. Prof. Joanna Ejdys, Poland; Asc. Prof. Pernilla Ingelsson, Sweden

Peter Schlegel, Daniel Buschmann, Max Ellerich, Robert H. Schmitt, Germany	Assessing data suitability for defect prediction
Hyuck Moo Kwon, Sung Hoon Hong, Min Koo Lee, Korea	Action Priorities of Failure Causes in FMEA for Service System Operation
Marius Heinrichsmeyer, Fynn Kösling, Nadine Schlüter, Germany	Localization of failure causes in production using complaint information by the means of an algorithm to achieve sustainable quality
Ovidiu Bielefeld, Nadine Schlüter, Germany	Approach for a preventive model based Failure Analysis
Marius Heinrichsmeyer, Insa Lemke, Nadine Schlüter, Germany	Development of an automated prioritization procedure for complaints
1.5 Room E:	

Service Quality, Customer Satisfaction, Scales, Warranty

Session Chairs: Prof. Ingela Bäckström, Sweden; Asc. Prof. Shuki Dror, Israel

Aleksandra Maria Gulc,	Determinants of courier service quality in e-commerce from
Poland	customers' perspective
Ines Brusch, Benjamin Schwarz,	Compelling the market leader - The importance of service
Rebecca Schmitt, Germany	quality factors in e-commerce
Zsuzsanna Eszter Tóth, Gábor Árva,	Are the 'illnesses' of traditional Likert scales treatable? –
Rita Veronika Dénes,	Methodological issues based on fuzzy numbers through a
Hungary	healthcare example
Zhen He, Yiwen Zhang, Shuguang He,	Warranty Service Outsourcing Strategies Decision
Dongfan Wang, China	Considering Warranty Fraud and Inspection

14 th October 2019, Monday			
12:30-13:45 Lunch			
13:45 – 15:15 Parallel	3:45 – 15:15 Parallel Sessions 2		
2.1 Room A: Quality Management and Sustainability in the 4th Industrial Revolution			
Session Chairs: Prof. Dag Näslund, USA; A	Asc. Prof. Luís Pimentel, Portugal		
Johan Lilja, David Hansen, Daniel Richardsson, Ingela Svedin, Sweden	How Quality Management Needs Emergence for Engaging Agenda 2030		
Anette Oxenswärdh, Sweden	Sustainability practice at hotels on the island of Gotland in Sweden		
Eva M. Pertusa-Ortega, Juan José Tarí, Jorge Pereira-Moliner, María D. López- Gamero, José F. Molina-Azorín, Spain	Quality Management, Innovation and Performance in hotels		
Thi Minh Trang Tran, Kum Fai Yuen, Korea	A theory-driven identification and ranking of the critical success factors of sustainable shipping management		
2.2 Room B:			
	stems, Weight of Standards, Performance		
Session Chairs: Prof. Inga Lapina, Latvia;	Asc. Prof. Nowicki Paweł, Poland		
Piotr Rogala, Sławomir Wawak, Poland	Quality of the ISO 9000 series of standards – perceptions by quality management experts		
Beatrice M. Rich, Max Hülse, Ralf Woll, Germany	The first impression counts: View area investigations on vehicles		
Marian Mistler; Nadine Schlueter; Bastian Walter; P. Winzer, Germany	Dealing with Legal Requirements in the Planning Phase of Integrated Management Systems for Agile Organizations		
Juan José Tarí, Jorge Pereira-Moliner, José F. Molina-Azorín, María D. López- Gamero, Spain			
Dongwei Yan, Decheng Wen, Xiaojing Sun, China	Quality Control Game with risk attitudes of Platform and Seller in online shopping under government regulation		

13:45-15:15 Parallel Se	:15 Parallel Sessions 2		
2:3 Room C: Leadership, Quality Culture, Rewards, Team Learning			
Session Chairs: Prof. Angelos Pantouvakis, Greece; Asc. Prof. Terje Slåtten, Norway			
Ingela Bäckström, Pernille Ingelsson, Catrine Johansson, Solange Hamrin, Sandra Bergman, Sweden	Communicative Leadership development conduction to impact on Quality culture and co-worker health		
João Brillo, Erivelton Silva, Brazil	Tri-Intersectional Model of Leadership by Values: A Fuzzy Multi-criteria Decision Making Open Technology of Assessment System		
Frederic Marimon, Alejandro Federico Bello Pintado, Francisco Javier Merino Díaz de Cerio, Spain	How should a team be rewarded to improve quality performance?		
Victoria H. Batt-Rawden, Norway	An organizational learning climate for team learning capability in professional service firms		
2.4 Room D:			
Continuous Im	provements, Kaizen, Co-creation		
Session Chairs: Prof. Chi-Kuang Chen, Ta	iwan; Asc. Prof. Peter Cronemyr, Sweden		
Manuel F. Suárez-Barraza, Su Mi Dahlgard-Park, José Ángel Miguel- Davila, Mexico/ Sweden	"KAI-ZEN" Philosophy: Historical roots in Zen Buddhism. A deep reflection		
Iwona Burka, Poland	How managers in Poland use the principles and instruments of the Kaizen philosophy in their personal lives – The Personal Kaizen approach		
Gorka Unzueta, Aritz Esnaola, Jose Alberto Eguren, Spain	Framework to evaluate continuous improvement process efficacy: A case study of a capital goods company		
Luciana Ronchi, Gérson Tontini, Carlos Eduardo Carvalho, Brazil	Measuring Maturity in Value Co-creation Practices and its Influence on Market Performance		
Anna Mårtensson, Ingela Bäckström, Pernille Ingelsson, Sweden	Co-creation - making it happen		
<i>2.5</i> Room E:			
Innovation, Product Development,Quality, Values			
Session Chairs: Prof. Zhen He, China; Asc. Prof. Minna Saunila, Finland			
Choi, Korea	The Study of Service Design Management Factors Affecting Organizational Innovation Performance		
Ana-Belén Escrig-Tena, Mercedes Segarra-Ciprés, Beatriz García-Juan, Spain	Quality Management, incremental and radical innovation: the moderating role of control mechanisms		
Hossein Dadfar, Ali Dadfar, Mir Ali Chavushzadeh, Sweden	An Empirically Driven Model for New Product Development in Pharmaceutical Firms - The case of Iran		
Marius Heinrichsmeyer, Nadine Schlüter, Amirbabak Ansari, Germany	Model-based strategy for business networks to derive new requirements for product development based on complaints		
Ovidiu Bielefeld, M. Heinrichsmeyer, Marian Mistler, Nadine Schlüter, Petra Winzer, Germany	Innovative Approach to combine Requirements Management and Engineering in Business Networks		
15:15 - 15:30 Co	offee Break		

15:30-17:00 Parallel	Sessions 3	
	565510115 5	
3.1 Room A:	Sustainability in the 4th Industrial Revolution	
Session Chairs: Asc. Prof. Eva M. Pertus	a-Ortega, Spain; Asc. Prof. Slawomir Wawak, Poland	
Magnus Larsson, Raine Isaksson, Sweden	How could micro companies work with sustainable development?	
Luís Pimentel, Soraia Afonso, Portugal	Key Success Factors and Conditions for Quality Management Implementation in Micro Enterprises: A Case Study	
Joanna Ejdys, Poland	Trust in courier services as a determinant of the services quality for the needs of e-commerce	
Martina Berglund, Magdalena Smeds, Promporn Wangwacharakul, Jason Martin, Sweden	Quality and equality? A gender perspective on quality management research	
Jason Martin, Sweden	Exploring conceptual issues in the relation between a service logic perspective and Quality Management practice	
<i>3.2</i> Room B:		
Quality Manag	gement Systems, Circular Economy	
Session Chairs: Prof. Juan José Tarí, Spa	in; Asc. Prof. Nadine Schlütter, Germany	
Nowicki Paweł, Piotr Kafel, Magdalena Wojnarowska, Poland	Key elements of Management Systems supporting circular economy	
Piotr Kafel, Nowicki Paweł, Magdalena Wojnarowska, Poland	Assumptions of circular economy management standard for food industry – choosing the best structure	
Julia Schmitt, Erik Hansen, Austria	Cradle-to-Cradle Quality: The Role of Management Systems	
Nadine Leder, Maneesh Kumar, Vasco Sanchez Rodrigues, UK	Aspects of Quality and Technology in the Circular Economy Strategy of Waste Valorisation	
<i>3.3</i> Room C:		
TQM, Excellence Models, Balanced Scorecard		
Session Chairs: Asc. Prof. Masataka Sano, Japan; IAQ Academician Juhani Anttilla, Finland		
Gery Ellis, Jens J. Dahlgaard, Pauline Found, Maneesh Kumar, Jan Harwell, UK/ Sweden	From Scientific Management to Industrial Management and TQM: Impact on Employee Involvement, Suggestions and Productivity Growth in SEI, Japan (1949 –)	
Kristen Snyder, Henrik Eriksson, Hendry Raharjo, Sweden	The Management Index, Simplifying Business Excellence to Enhance Quality	
Shuki Dror,	The Balanced Scorecard versus Quality Award Models:	

Israelcomparison and implementation using QFDPatrícia Moura e Sá, Carolina
Fernandes, PortugalAn assessment of a municipal physical activity programme
for seniors based on the EFQM model: integrating the
views of internal and external stakeholders

15:30-17:00 Parallel S	Parallel Sessions 3		
<i>3.4</i> Room D: Industry 4.0 – Research, Challenges, Maturity			
Session Chairs: Prof. Heejun Park, Korea	a; Prof. Kristina Zgodavova, Slovakia		
Hefin Rowlands, Stuart Milligan, UK	Future research agenda for Quality 4.0		
Andrea Sütőová, Kristína Zgodavová, Slovakia	Maturity of Automotive Industry 4.0 and Quality 4.0 Intelligent Technology in Slovakia: Future of Needs for Learning and Development		
Martina Toni, Maria Francesca Renzi, Maria Giovina Pasca, Roberta Guglielmetti Mugion, Laura Di Pietro, Veronica Ungaro, Italy	Towards Automotive 4.0: An empirical study of users' intention		
Lidia Reyes, Chi-Kuang Chen, Dennis Sosa, Taiwan	Investigation of Industry 4.0 Implementing Challenges: Aspects of Lean Manufacturing and Practices by Two Cases		
<i>3.5</i> Room E: Technology Develo	opment, Maintenance, Optimisation		
Session Chairs: Asc. Prof. Adrian Pugna,	Romania; Prof. Jose Alberto Eguren, Spain		
Tetsuo Hosokawa, Zenichi Miyagi, Japan	Technology Development Processes Based on Robust Parameter Design versus on the Causality Search T- Method: A Comparison of Effectiveness		
Dongfan Wang, Zhen He, Shuguang He, China	Joint optimization of extended warranty price and reliability for products considering maintenance service contracts		
Yumin Liu, Li Liu, Xiaoying Liang, Zheyun Zhao, China	Real-time monitoring method of high dimensional nonlinear profile data based on LLE-SVDD		
Masato Ohkubo, Yasushi Nagata, Japan	Anomaly detection for noisy data with the Mahalanobis– Taguchi system		
	nference Gala Dinner (Room: BCDE)		

08:30-10:00 Parallel	Sessions 4
4.1 Room A: Qua	lity in Higher Education
Session Chairs: Prof. Kristen Snyder, Sv	veden; Asc. Prof. Piotr Grudowski, Poland
Terje Slåtten, Gudbrand Lien, Solveig Beyza Narli Evenstad, Terje Onshus, Norway	Supportive study climate and academic performance among university students: The role of psychological capital, positive emotions and study engagement
Barbara Rebecca Lappalainen, Norway	Employees' psychological capital and innovative behavior in higher education in Norway
Vivien Surman, Zsuzsanna Eszter Tóth, Hungary	Confronting the voice of students and supervisors – The evolution of a service quality framework for non-traditional courses by focusing on qualitative techniques
Zsuzsanna Eszter Tóth, Bálint Bedzsula, Hungary	What constitutes quality to students in higher education? The changing role of students and lecturers - An empirical investigation of student expectations on course level
4.2 Room B: Quality Manag	ement Systems, Auditing, Recovery Planning
Session Chairs: Prof. Decheng Wen, Ch	ina; Asc. Prof. Manuel F. Suárez-Barraza, Mexico;
Hana Pacaiova, Juraj Sinay, Zuzana Kotianova, Juraj Glatz, Anna Nagyova, Slovakia	Impact of Management Systems Integration on the Implementation of Industry 4.0 Concept
Evangelos Psomas, Vasiliki Ntekoume, Ioannis Papadakis, Greece	Future research agenda of Management System Auditing A systematic literature review
Åsa Rönnbäck, Anton Mårtensson, Lena Lindblad, Sweden	The Value of Quality Management Systems by ISO 9001:2015 in Swedish SMEs
Åsa Rönnbäck, Lena Lindblad, Sweden	Capturing Value-Creation of Quality Management Systems
John A. Mpekiaris, George D. Tsiotras, Greece	Disaster preparedness and recovery planning by Greek organizations
<i>4.3</i> Room C: Value Creation, Soc	ial Value Performance, Quality Variances

Session Chairs: Prof. João Brillo, Brazil; Asc. Prof. Rafal Haffer, Poland

Pablo Colman, Pauline Found, Jan	A Systematic Literature Review of Value Creation in the
Harwell, UK	Primary Sector with a Focus on Fisheries.
Kana Sugimoto, Shin'ya Nagasawa,	The Value of Core Products: Implications of the Business
Japan	Turnaround Cases
Marque Brenke, Lies Friedrich, Bestries	4C-Process-Model: A technical and practically oriented
Marcus Branke, Lisa Friedrich, Beatrice M. Rich, Ralf Woll, Germany	problem-solving-model for quality variances in the
	automotive industry
Hoon Yu, Haeyoung Oh, Jeongil Choi,	A Study on the Development of Social Value Performance
Korea	Measurement Model – Focusing on Public Enterprises

08:30-10:00 Parallel S	Sessions 4		
4.4 Room D: Elimination/ Prevent	tion of Waste, Environmental Initiatives		
Session Chairs: Prof. Hyuck Moo Kwon,	Korea; Prof. Raine Isaksson, Sweden		
Christer Hedlund, Petter Stenmark, Sweden	Exploring the Impact of Consumer Attitudes on Reusage and Waste Prevention		
Marta GRABOWSKA, Błażej GÓRALSKI, Adam STUDZIŃSK, Poland	Elimination of waste in ancillary processes - case study		
Peter Cronemyr, Maria Huge-Brodin, Sweden	Green Karma – Using enhanced QFD as a proactive tool for environmental initiatives in freight transport companies		
Chi-Kuang Chen, Yennie Salim, Lidia Reyes, Taiwan	Using Multi-Stage Interrelationship Diagram as Cause- Effect Investigation Tool of Climate Change		
4.5 Room E: Service Quality, Cu	4.5 Room E: Service Quality, Customer Experiences, Gamification, AI		
Session Chairs: Prof. Bo Enquist, Sweder			
Angelos Pantouvakis, Anastasia Gerou, Greece	A Systematic Literature Review of Customer Journey: A Term Inextricably Linked with Customer Experience		
Lars Grønholdt, Denmark	Digital customer experience: An emerging theme in customer service excellence		
Maria Giovina Pasca, Roberta Guglielmetti Mugion, Martina Toni, Laura Di Pietro, Maria Francesca Renzi, Italy	Does the gamification impact on service quality? An application in bike sharing context. Evidence from Italy		
Jaswant Singh Sambhi, Jan Harwell, V. Arumugam, UK	The impact of Artificial Intelligence (AI) on empathy and emotion in 'AI to Customer' service interactions		

10:00-10:30	Coffee Break
10:30-12:00 Pa	rallel Sessions 5
5.1 Room A:	lity in Higher Education
Session Chairs: Prof. Maria Francesca Re	
Aija Medne, Inga Lapina, Artūrs Zeps, Latvia	University Quality System Development: KPIs for Strategy Evaluation
Zsuzsanna Eszter Tóth, Bálint Bedzsula, Hungary	Treating students as partners – Is it so simple? An empirical investigation of the student partnership based on qualitative techniques involving both students and lecturers
Irina Degtjarjova, Jolanta Janauska, Inga Lapina, Jānis Mazais, Jānis Pildavs, Latvia	Quality Assessment of Study Program: Application of Quality Function Deployment Methodology
Oksana Lentjušenkova, Jelena Titko, Inga Lapina, Latvia	Measuring of Intellectual Capital Investments in Higher Education: Case of Latvia
5.2 Room B:	
	uality in Healthcare
Session Chairs: Prof. Michael Brusch, Ge	ermany; Asc. Prof. Zsuzsanna Ester Toth, Hungary
Masahiko Munechika, Shoko Yamazaki, Shinki Furukawa, Chsato Kajihara, Akira Shindo, Haizhe Jin, Japan/ China	A Study on the Community Issues in Constructing an Integrative Community Care System
Pernilla Ingelsson, Lilly-Mari Sten, Ingela Bäckström, Marie Häggström, Sweden	Assessing Quality Management culture in order to develop ICU transitional care
Małgorzata Z. Wiśniewska, Piotr Grudowski, Ewa Marjańska, Poland	"Just culture" from the perspective of beliefs and behaviours of nursing personnel - Validation of the measuring instrument and research results
Chisato Kajihara, Tomohiko Sakai, Masahiko Munechika, Masataka Sano, Masaaki Kaneko, Haizhe Jin, Japan/ China	A Study on Education and Training to Establish an Area Disaster Resilience Management System for Healthcare
Jane Worlitz, Duy Linh Vu, Laura Hettling, Ralf Woll, Germany	Perceived Waiting Time and Waiting Satisfaction: a Systematic Literature Review
5.3 Room C:	
Lean, Six Sigma, Quality Management	
Session Chairs: Asc. Prof. Maria Eriksson, Sweden; Asc. Prof. Ines Dužević, Croatia	
Sung Hyun Park, Korea	New Paradigm of Lean Six Sigma in the 4th Industrial Revolution
Christoffer Rybski, Roland Jochem, Germany	Procedure Model to integrate Digital Elements into Lean Production Systems

Patrick Pötters, Christoph Szedlak, Bert Leyendecker, Germany	Lean Administration in German Large Scale Enterprises
Wei Wang, Zhen He, Min Zhang,	Well begun is half done; The role of Six Sigma training
China	design in initial training transfer

10:30-12:00 Parallel S	Sessions 5	
5.4 Room D: Quality Management, Supply Chains, KPIs, Bottlenecks		
Session Chairs: Ass. Prof. Piotr Kafel, Po	land; Ass. Prof. Maria Frederiksson, Sweden	
Juhani Anttila, Kari Jussila, Finland	Implementing Quality Management in Startups	
Rafal Haffer, Poland	Exploring the Relationshipn between Supply Chain Performance Measurement System of Logistics Service Providers and Supply Chain Performance	
Jasmin Ohlig, Thomas Hellebrandt, Amelie I. Metzmacher, Patrick Poetters, Ina Heine, Bert Leyendecker, Robert H. Schmitt, Germany	Performance management on the shop floor – An investigation of KPI perception among managers and workers	
Wieslaw Urban, Patrycja Rogowska, Poland	Bottleneck identification in TOC, a comprehensive literature review along with emerged methodology	
5.5 Room E: Servitization. Custome	r Engagement, Innovation Capability, DOE	
	Spain; Asc. Prof.Tomislav Baković, Croatia	
Justyna Kozłowska, Poland	Factors that determine the Servitization of Manufacturing in the Polish Machinery Sector	
Xiao Chen, Xiaojing Sun, Dongwei Yan, Decheng Wen, China	Perceived Quality and Customer Engagement in the online shopping environment: The rational and emotional perspectives	
Minna Saunila, Finland	Innovation capability among small businesses: Review of empirical research	
Jose Alberto Eguren, Aritz Esnaola, Gorka Unzueta, Spain	Modelling of an additive 3D printing process based on the DOE methodology	
12:00-13:30	Lunch	

13:30-15:00

Parallel Sessions 6

6.1 Room A:

Quality in Higher Education/ Primary and Secondary Education

Session Chairs: Prof. Håkan Wiklund, Sweden; Ass. Prof. Milena Alic, Slovenia

Piotr Grudowski, Małgorzata Z.	Lean management in higher education institutions: How to
Wiśniewska, Poland	begin?
Annika Henningsson, Maria	Coaching in Higher Education - Increase student's insight
Frederiksson, Sweden	and competence for planning to reach desired goals
Ingrid Tano, Liselott Lycke, Sweden	A Guide to Develop Quality Assurance System within
Ingha Tano, Liseioli Lycke, Sweden	HEIs
Bren Matevž, Miran Lavrič,	Validity of students' e-evaluation at the University of
Slovenia	Maribor for 2013-18
Evangelos Psomas, Nancy Bouranta,	Findings of Quality Management studies in primary and
Fotis Vouzas, Greece	secondary education: A Systematic Literature Review
6.2 Room B:	

Quality in Healthcare

Session Chairs: Prof. Masahiko Munechika, Japan; Ass. Prof. Anna Nagyova, Slovakia

	Agnieszka Kister,	The impact of non-compliance costs on the implementation
	Poland	of organizational innovations in hospitals
	Lilly-Mari Sten, Pernilla Ingelsson,	The development of a measurement instrument focusing
	Ingela Bäckström, Marie Häggström,	on team collaboration in the patient transfer process from
	Sweden	intensive care to the general ward
	Marie Häggström, Lilly-Mari Sten,	How to improve the transfer process from intensive care to
	Ingela Bäckström, Pernille Ingelsson,	general wards - listening to the co-workers
	Sweden	с
	Jonas Boström, Helene Hilborg,	Combining bodies of knowledge for quality improvement
	Sweden	and innovation in healthcare - Experiences from three
		different design initiatives in healthcare organizations
	Roberta Guglielmetti Mugion, Laura Di	Enabling the blood donation propensity among donors and
	Pietro, Maria Giovina Pasca, Martina	non-donors: An empirical investigation in Italy
	Toni, Maria Francesca Renzi, Italy	non-donors. An empirical investigation in italy

6.3 Room C:

Lean, Six Sigma, Competence Assessmant, Respect for People

Session Chairs: Prof. Sung H. Park, Korea; Asc. Prof. Johan Lilja, Sweden

Mark Francis, Andrew Thomas, Ron Fisher, UK	Methodological analysis of the lean literature
Kristína Zgodavová, Darina Juhászová,	Improving the Small Mixed Batches Production System
Miroslav Čička, Kristína Lengyelová,	using Historical Data and Lean Six Sigma Tools: Case
Slovakia	Study of a Bakery Equipment Producer
Maija Kavosa, Svetlana Mjakuškina,	Professional competence assessment analysis in the certification process through Value Stream Mapping:
Inga Lapina, Latvia	A case study in the construction sphere
Mia Ljungblom, Sweden	The sense of respect for people is a key issue for Lean implementation in Sweden

13:30-15:00 **Parallel Sessions 6** 6.4 Room D: Quality Attributes' Assessment, Measurements, Value Co-Creation Maturity Session Chairs: Prof. Lars Grønholdt, Denmark; Prof. Wieslaw Urban, Poland Hossein Dadfar, Alireza Sheikhtaheri, Service Quality and Customer Satisfaction in the Car Sweden Insurance Industry Sabina Potra, Adrian Pugna, Romeo Quality attributes' assessment for new competitive products and services Negrea, Romania Tomislav Baković, Ines Dužević, Josip The Potential of Implicit Association Test for Researching Mikulić, Croatia Latent Customer Needs Min Zhang, Lin Sun, Farouk Adewale Moustapha, Liang Qu, Zhen He, A Scale for Measuring Integrated Store Service Quality China 6.5 Room E: CSR, Sustainability, Sustainable Development

Session Chairs: Asc. Prof. Patrícia Moura e Sá, Portugal; Ass. Prof. Piotr Rogala, Poland

Ewa Marjanska, Piotr Grudowski, Anna	Corporate Social Responsibility Challenges in Apparel
Wendt, Mateusz Muchlado,	Industry – Polish consumer perspective, attitudes and
Poland	ethical behaviors
Raine Isaksson,	How could sustainability and sustainable development be
Sweden	understood based on stakeholder needs focus?
Michael Brusch, Victoria Büsch, Ines	Willingness to Prolong Working Life: An Empirical Analysis
Brusch, Germany	of Reasons, Intentions and Connections in Germany
Amelie Karcher, Nadine Schlüter,	Inclusion of older people and people with disabilities in the
Germany	volunteer fire department
15:00-15:30	Coffee Break

	Plenary Discussion
15:30-16:30:	Session chair and Moderator:
Room BC	Prof. Heejun Park, Yonsei University, Korea
	Discussion theme:
	Key Challenges and Opportunities in the 4 th Industrial Revolution
16.20 16.45	Closing Session
16:30-16:45 Room BC	Su Mi Dahlgaard-Park, Lund University
ROOM BC	Jens J. Dahlgaard, Linköping University, Sweden
	QMOD 2019 Announcement