QMOD 2016: Final Program

21 st September 2016, Wednesday							
12:00-	QMOD-ICQSS Registration,						
17:00			Cor	nference Centre			
12:30- 13:30			1	Light Lunch			
13:30- 14:00	Room 1: Conference Opening Jens J. Dahlgaard, Prof., Conference Founder, General Chair, Linköping University, Sweden Su Mi Dahlgaard-Park, Prof., Conference Founder, General Chair, Lund University, Sweden Mario Panizza, Prof., Rector, University of Roma Tre, Italy Maria Francesca Renzi, Prof., Local Chair Deputy Rector, University of Roma Tre, Italy Bruno Notarnicola, Prof., AISME Chairman, Italy						
14:00- 15:00	Room 1: Plenary Session 1 "New perspective of Quality Innovation" Sung Hyun Park, Professor President, Social Responsibility & Management Quality Institute, South Korea Marianna Sigala, Professor Co-Editor of Journal of Service Theory and Practice, University of South Australia						
15:00- 15:30	Coffee Break						
15:30- 17:00 Parallel Sessions 1	Room 2 Sustainability, Quality and Innovation I (JCP session)	Room 6 Quality Management Systems I	Room 7 Motivation, Continuous Improvement, Satisfaction I	Room 18 Service Quality I	Room 19 Leadership, Sustainability, HRM I	Room 20 Impacts of Quality Approaches/ Technology	Lean & Business Excellence
17:30- 20:00	Welcome Reception						

		22 ⁿ	^d Septembe	r 2016, Thui	rsday		
9:30- 11:00	Room 1: Plenary Session 2 "The success of «Made in Italy»: global challenges and constraints" Marco Frey, Professor Sustainability Management Research Group, Sant'Anna School, Pisa, Italy Gianluca Brozzetti, CEO CEO Buccellati Group (Luxury Sector), Milan Giorgio Marini, Manager Operational Excellence Division of ABOCA SpA						
11:00- 11:30	Coffee Break						
11:30-	Room 2 Sustainability,	Room 6	Room 7 Motivation,	Room 18	Room 19	Room 20	Room 21
13:00 Parallel Sessions 2	Quality and Innovation II (JCP session)	Quality Management Systems II	Continuous Improvement, Satisfaction II	Service Quality	Quality Theories, Methods, Tools I	Quality in Higher Education I	Service & Product Innovation I

13:00- 14:00	Lunch						
14:00-	Room 2	Room 6	Room 7	Room 18	Room 19	Room 20	Room 21
15:30 Parallel Sessions 3	Sustainability, Quality and Innovation III (JCP session)	Quality Management Systems III	Motivation, Continuous Improvement Satisfaction III	Service Quality	Quality Theories, Methods, Tools II	Quality in Higher Education II	Service & Product Innovation II
15:30- 16:00	Cottee Break						
16:00-	Room 2	Room 6	Room 7	Room 18	Room 19	Room 20	Room 21
17:45 Parallel Sessions 4	Sustainability, Quality and Innovation IV (JCP session)	Reliability and Operations Management I	Sustainability, CSR, Complaint Management I	Service Quality	Quality Theories, Methods and Tools III	Quality in Higher Education III	Service & Product Innovation III
20:00- 24:00	Gala Dinner						

	23 rd September 2016, Friday						
9:30- 11:00	Plenary Session 3 "Building a Culture of Sustainability: Drivers and Constrains" Rodrigo Lozano, Ass. Professor Editor-in-Chief of the Journal of Cleaner Production the Copernicus Institute of Sustainable Development, Utrecht University Bo Edvardsson, Professor Director CTF-Service Research Center, vice Rector, Karlstad University Sweden Luca Ruini, Vice President Health, Safety, Environment & Energy, Barilla G.R.F.lli						
11:00- 11:30	Coffee Break						
11:30- 13:00 Parallel Sessions 5	Room 2 Sustainability, Quality and Innovation V (JCP session)	Room 6 Reliability and Operations Management II	Room 7 Sustainability, CSR, Complaint M. II	Room 18 Healthcare I	Room 19 Quality of life, Quality of work	Room 20 Service & Product Innovation IV	Room 20 Quality M. Framework R&D, NPD, Strategy
13:00- 14:00				Lunch			
14:00-	Room 2	Room 6	Room 7	Room 18			
15:30 Parallel Sessions 6	Management Systems and Integration	Quality Culture	Healthcare II	Six Sigma			
15:30- 16:00	Coffee Break						
16:00- 17:00 Closing Session	Room 1: Best paper Awards and QMOD 2017 Announcement						

21st September 2016, Wednesday (12:00-17:00)

Jens J. Dahlgaard, Prof., Conference Founder, General Chair, Linköping University, Sweden Su Mi Dahlgaard-Park, Prof., Conference Founder, General Chair, Lund University, Sweden Mario Panizza, Prof., Rector, University of Roma Tre, Italy Maria Francesca Renzi, Prof., Local Chair, Deputy Rector, University of Roma Tre, Italy Bruno Notarnicola, Prof., AISME Chairman, Italy

14:00-15:00 - Room 1: Plenary Session 1 "New perspectives of Quality Innovation"

Session Chair: Prof. Su Mi Dahlgaard-Park, Lund University, Sweden

Sung Hyun Park, Prof. President,
Social Responsibility & Management Quality Institute, Korea
Marianna Sigala, Prof.

Co-Editor of Journal of Service Theory and Practice, University of South Australia

15:00-15:30 Coffee Break

Ugolini, Fabio Cassia, Italy

15:30-17:00	Parallel Sessions 1				
1.1 Room 2: Sustainability, Quality and Innovation I (15:30 – 17:00)					
Session Chair: Prof. Su Mi Dahlgaard	I-Park, Sweden & Prof. Roberta Salomone, Italy				
Franco Maria Barbini, Michela Marchiori, Italy	To integrate different management systems or to develop one integrated management system? Insights from the Italian waste management companies				
Roberta Guglielmetti Mugion, Martina Toni, Hendry Raharjo, Laura Di Pietro, Samuel Petros Sebhatu, Italy	Linkage between urban public transport quality and sustainable mobility				
Mikael Johnson, Asa Ronnback, Bo Enquist, Sweden	Business Excellence Models that Sustain and Innovate Business				
Samuel Petros Sebhatu, Bo Enquist, Sweden	ISO 26000 and Beyond				
1.2 Room 6: Quality Management Sy	ystems I (15:30 – 17:00)				
Session Chair: Prof. Adam Hamrol, P	oland				
Cecilia Silvestri, Alessandro Ruggieri, Michela Piccarozzi, Alessandra Stefanoni, Italy	The relationship between motivation and competitive advantage in accredited ISO 9001:2008 firms. A case study				
Jan Lenning, Ida Gremyr, Sweden	Turning internal audits into business audits that drive business relevant improvements				
Patricia Moura e Sa, Rui Lourenco, Susana Bras Veloso, Portugal	Linking performance evaluation systems to quality assessment models: the case of the Portuguese directorates-generals				
Hartmut Holzmueller, Sandra Klute Wenig, Svenja Rebsch, Robert Refflinghaus, Germany	Improving the Selection of International Distribution Partners by Using Quality Management Methods				
1.3 Room 7 : Motivation, Continuous Improvement, Satisfaction I (15:30 – 17:00)					
Session Chair: Associate Prof. Louise	Boulter, UK				
Francesca Simeoni, Marta Maria	Using tourist survey data to plan the rejuvenation of a tourism destination.				

The case of Sirmione

Graziela Dos Santos Bento, Caroline	The Critical Incident Technique (CIT) and Penalty-Reward Contrast Analysis
Milbratz Thaíse, Barbara K. Volles,	(PRCA) applied to online reviews on TripAdvisor: Evaluation of satisfaction of
Daniela Ferrari, Gerson Tontini, Brazil	hotel customers
Marta Grabowska, Anna Kasperek,	
Aleksandra Socha,	Customer satisfaction survey of rail passenger services
Poland	
Federica Murmura, Laura Bravi, Savino	Service quality in fitness centers: perception and propensity to use of the
Tamburiello, Italy	young Italians

1.4 Room 18: Service Quality I (15:30 – 17:00)

Session Chair: Prof. Michael Brusch, Germany

Zhen He, Yang Xiaoxi, Zhang Min, Zhang	Measuring Service Quality in Telematics Service: Development and Validation
Guohua, China	of Multidimensional TeleSevQ Scale
Bonnie Poksinska Bozena, Peter	Measuring quality in elderly care: Possibilities and Limitations of the Vignette
Cronemyr, Sweden	Method
Maria Gianni, Katerina Gotzamani,	Multiple perspectives on integrated management systems and corporate
George Tsiotras, Greece	sustainability performance
Chi-Kuang Chen, Lidia Reyes, Taiwan	A Quality Management Approach to Guide the Executive Management Team
Chi-Ruang Chen, Lidia Reyes, Talwan	through Product/Service Innovation Process

1.5 Room 19: Leadership, Sustainability, HRM I (15:30 – 17:00)

Session Chair: Prof. Stefan Lagrosen, Sweden

Terje Slåtten, Gudbrand Lien, Arne	
Fredheim, Marius Tuverud Gangnes,	Enabling Relationship Learning in Intrafirm Professional Service Teams
Norway	
Pasquale Vetta, Italy	Community Investment initiatives: a practical study on their thematic and
	geographical distribution in the Oil & Gas sector
George Nisha, Aamna Ashraf, Hamza	Factors Affecting Leadership Style in Academia
Zubaid Malik, Syed Usman Shahid,	
Pakistan	

1.6 Room 20: Impacts of quality Approaches, IT Technology (15:30 – 17:00)

Session Chair: Prof. Ilias Santouridis, Greece

Gilberto Santos, Enrique Mandado,	Technological and Quality Differences between North and South European
Portugal	Countries
Christian Esser, Robert Refflinghaus,	Requirements validation using virtual prototypes to optimize product quality
Germany	Requirements validation using virtual prototypes to optimize product quality
Yonghee Kim, Youngju Park, Jeongil	A Study on Adoption of IoT Smart Home Service: Based on Value-Based
Choi, South Korea	Adoption Model
Danish Rizwan Qaiser, Ramzan	The Impact of Service Quality and Service Value on Customer Satisfaction
Muhammad, Pakistan	through Customer bonding: An Evidence from telecommunication Sector

1.7 Room 21: Lean & Business Excellence (15:30 – 17:00)

Session Chair: Prof. Angelos Pantouvakis, Greece

Mia Ljungblom, Sweden	Business Excellence with Customer Service in World Class – A Swedish Case Study of Lean in a Supermarket		
Christopher D. Milner, Christine Welch, UK	Towards Organizational Excellence - An Interactive Framework for Sustaining a Culture of Continuous Improvement		
Manuel Suarrez Barrasa, Francisco Rodríguez-González, Karla María	A Kaizen approach for Public Health Care: A qualitative study in México		

Alvarado Ramírez, Mexico	
Decheng Wen, Xiao Chen, Xiaojing Sun,	The Impact of Government Brand-Building Promotion on Enterprise Financial
China	Performance: Evidence from China

17:30 - 20:00 WELCOME RECEPTION: Basilica of St. Paul outside the Walls

22nd September 2016, Thursday (09:30-17:45)

09:30-11:00 - Room 1: Plenary Session 2 "The success of «Made in Italy»: global challenges and constraints"

Session Chair: Prof. Jens J. Dahlgaard-Park, Linköping University, Sweden

Marco Frey, Professor,

Sustainability Management Research Group, Sant'Anna School, Pisa, Italy

Gianluca Brozzetti, CEO,

CEO Buccellati Group (Luxury Sector), Milan

Giorgio Marini, Manager,

Operational Excellence Division of ABOCA SpA

11:00-11:30 Coffee Break

11:30-13:00	Parallel Sessions 2					
2.1 Room 2: Sustainability, Quality a	2.1 Room 2: Sustainability, Quality and Innovation II (11:30-13:00)					
Session Chair: Prof. Jens Jorn Dahlga	ard, Sweden & Prof. Bostjan Gomiscek, Dubai					
Michael Brusch, Katrin Baumert, Paula Kastner, Germany	Product Development Based on Design Attributes: An Empirical Analysis of Perceptions and Influences					
Vera Amicarelli, Giovanni La Gioia, Italy	Recycling aluminum: a key factor towards new metal industry circular economy					
Marta Ormazabal, Vanessa Prieto- Sandoval, Carmen Jaca, Spain	Spanish SMEs Sustainability: Challenges and opportunities of the Circular Economy					
Gilberto Santos & Enrique Mandado, Portugal	Conception of integrated model of products generation and technology management process, namely for application in Southern European Countries					
2.2 Room 6: Quality Management Sy	ystems II (11:30-13:00)					
Session Chair: Prof. Chi-Kuang Chen,	Taiwan					
Piotr Rogala, Poland	Some ethics-related problems in internal quality auditing					
Kanon Ruamchat, Natcha Thawesaengkulthai, Chaipong Pongpanich, Thailand	Integration framework of ISO 9001:2015 and Joint Inspection Group (JIG) standard for improving aviation fuel quality management					
Christoffer Rybski, Roland J Jochem, Laura Homma, Germany	Empirical Study on Status of Preparation for ISO 9001:2015					
Inga Lapina, Majia Kavosa, Karlis Brinkis, Latvia	The Evaluation of Certification in the Field of Energy Construction in Latvia					
2.3 Room 7: Motivation, Continuous Improvement, Satisfaction II (11:30-13:00)						
Session Chair: Prof. Gerson Tontini, Brazil						
Torben Hansen, Lars Grønholdt, Anne Martensen, Alexander Jossiassen, Denmark	Trust in customer satisfaction formation: A study of retail banking in two national markets					
Roberta Guglielmetti Mugion, Hendry Raharjo, Laura Di Pietro, Martina Toni,	Exploring the role of trust in e-tourism services					

Italy		
Eleni Koutsothanassi, Nancy Bouranta,	The relationship between Service Features and Customer Loyalty in the	
Evangelos Psomas, Greece	Greek Banking Sector	
Patricia Moura e Sa, Marlene Paula	A typology of customer-to-customer interaction and its implications for	
Castro Amorim, Portugal	excellence in service provision	

2.4 Room 18: Service Quality II (11:30-13:00)

Session Chair: Prof. Maria Claudia Lucchetti, Italy

Angelos Pantouvakis, Maria	Exploring the role of the human talent in the Total Quality Management –	
Karakasnaki, Greece	Performance relationship	
A. Lleo, E. Viles, Spain	Strengthening employees' commitment to continuous improvement through	
D. Jurburg, Uruguay	middle managers' behaviours	
Jeeradist Thongchai,	Airline service quality improvement with the beyond passengers' expectation	
Thailand	implementation	
Stefan Peplowsky, Christian Richter,		
Sebastian Jacobitz, Ralph Woll,	Individuality - a challenge for production and quality	
Germany		

2.5 Room 19: Quality Theories, Methods and Tools I (11:30-13:00)

Session Chair: Prof. Sung Hyun Park, South Korea

	Ilias Santouridis, Androniki Vekari,	Impact of CRM practices on Customer Satisfaction and the mediating role of Relationship Quality: Case of Greek mobile telephony market	
	Greece		
	Flaminia Musella, Roberta Guglielmetti Mugion, Laura Di Pietro, Italy Hendry Raharjo, Sweden	Reconciling internal and external satisfaction through probabilistic graphical models: an empirical study	
Gábor Árva, Tamás Jónás, Hungary		Application of fuzzy inference systems built from data for quality and service management purpose	
	Wan Seon Shin, Boong Soon Hwang, South Korea	Designing Quality Scorecard System Based on Cost of Quality (COQ)	

2.6 Room 20: Quality in Higher Education I (11:30-13:00)

Session Chair: Associate Prof. Kristen Snyder, Sweden

Bálint Bedzsula, János Kövesi, Hungary	Feedback of student course evaluation measurements to the budgeting process of a faculty - a case study	
Rita Csőke, Zsuzsanna Eszter Tóth,	"Better than what?" The evolution of service quality concept in higher	
Hungary	education	
Zsuzsanna Eszter Tóth, Gábor Árva,	Peer review of teaching at Budapest University of Technology and Economics	
Andor György, Hungary	- Faculty of Economic and Social Sciences	
Rita Csőke, Zsuzsanna Eszter Tóth, "Whose life is it, anyway?" Student strategies reflecting changes		
Hungary	higher education	

2.7 Room 21: Service & Product Innovation I (11:30-13:00)

Session Chair: Prof. Gilberto Santos, Portugal

Tomislav Baković, Ines Dužević, Josip Identifying key components of		Identifying key components of radical innovation culture and their impact on	
Mikulić, Croatia product innovativeness		product innovativeness	
	Kana Sugimoto, Shin'ya Nagasawa,	Applying luxury strategy to brands in different segments: A case study and	
	Japan implications of Chanel		
	Elisabetta Savelli, Federica Murmura,		
	Laura Bravi, Lolita Liberatore, Nicola	Food habits and attitudes towards food quality among young people	
	Casolani, Italy		

Lucio Cappelli, Fabrizio D'Ascenzo, Luisa
Natale, Francesca Rossetti, Roberto
Ruggeri Domenico Vistocco Italy

Consumer attitude towards the products "Made in Italy". An empirical investigation

13:00-14:00 Lunch

14:00-15:30	Parallel Sessions 3			
14:00-15:30	Parallel Sessions 3			
3.1 Room 2: Sustainability, Quality a	3.1 Room 2: Sustainability, Quality and Innovation III (14:00-15:30)			
Session Chair: Prof. Marco Frey, Ital	y & Prof. Roberta Salomone, Italy			
Alfonso Hernandez-Vivanco, P. Cruz- Cázares, M. Bernardo, Spain	Quality Innovation, Innovation Quality and Integration of Management Systems for pursuing sustainability			
Angelos Pantouvakis, Maria Karakasnaki, Greece	The moderating effect of human talent on quality systems and pursue of excellence: evidence from the transport companies			
Gianni Maria, Katerina Gotzamani, George Tsiotras, Greece	Integrated management systems, corporate sustainability and innovation			
Flevy Lasrado, Dubai, Arif Mail, UK	Green Involvement in Workplace: A Strategy for Quality Green Involvement From UAEs Organizations Perspective			
Federica Murmura, Lolita Liberatore, Laura Bravi, Nicola Casolani, Italy	Evaluation of Italian companies' perception about ISO 14001 and EMAS III: motivations, benefits and barriers			
3.2 Room 6: Quality Management S	ystems III (14:00-15:30)			
Session Chair: Prof. Ralf Woll, Germ	any			
Juhani Antilla, Kari Jussila, Finland	ISO 9001:2015 – A questionable reform. What should the implementing organizations understand and do?			
Louise Boulter, Rochus Troger, Marcus Long, UK	Ensuring, Assuring & Insuring Responsible Business Practices: ISO 9001:2015			
Masaaki Kaneko, Yoshinori Lizuka, Japan	A Strategic Approach to Quality Management System Design for Sustained Success			
Piotr Kafel, Alexandra Simon, Poland	The reasons for decertification of ISO 9001. Financial aspects			
3.3 Room 7: Motivation, Continuous	s Improvement, Satisfaction III (14:00-15:30)			
Session Chair: Associate Professor A	nne Martensen, Denmark			
Maria Fredriksson, Anette Oxenswärdh, Sweden	Learning sustainability in Organizational Context			
Michela Marchiori, Lucia Marchegiani, Costanza Nosi, Italy	"Involve me, I'll understand: The importance of reasonable accommodation and communication in the employment of people with intellectual disabilities in hotels."			
Nadine Schlüter, Benedikt Sommerhoff, Germany	Development of a Sustainable Job Clustering Model for Quality Professions			
Stefan Peplowsky, Louis Pueschel, Ralph Woll, Germany	What customers want? - Development of a software-based method to evaluate subjective requirement on the example of motorcycles			
3.4 Room 18: Service Quality III (14:00-15:30)				
Session Chair: Prof. Håkan Wiklund, Sweden				
Anttila Juhani, Kari Jussila, Finland	The world, me and quality. Conceptualization of the fundamental concepts of			

	quality	
Amna Javed, Youji Kohda, Hisashi	Value Propositions for Cascading Service Transactions. A Case Study of	
Masuda, Japan	Risk Management as a Common Aspect of Management Systems Is Innovation the Future of Quality Management? Searching for signs of quality and innovation management merging in current practices and concepts	
Hana Pakaiova, Stefan Markulik, Anna Nagyova, Slovakia		
Johan Lilja, David Hansen, Daniel Richardsson, Johan Fredrikson, Sweden		

3.5 Room 19: Quality Theories, Methods and Tools II (14:00-15:30)

Session Chair: Prof. Robert Refflinghaus, Germany

Manuel F.Suárez-Barraza, Mexico	Kaizen in Public Service. A case study in a Public Environmental Organization in Mexico	
Pernilla Ingelsson, Therese Kahm,	Lean from first-line managers' perspective – assuredness about the effects of	
Sweden Lean as a driving force for sustainable change.		
Evangelos Psomas, Mary Tasiou, Fotis	Assessing Lean adoption in public service organizations. Evidence from	
Vouzas, Greece Greece		
Chang Wook Kang, Muhammad Babar	Statistical Approach for Evaluation of Quality Inspection Skill	
Ramzan, South Korea	Statistical Approach for Evaluation of Quality Inspection Skill	

3.6 Room 20: Quality in Higher Education II (14:00-15:30)

Session Chair: Prof. Inga Lapina, Latvia

	Anette Oxenswärdh,	Teachers' Collective learning for more reliable assessment	
	Sweden		
	Ingrid Tano, Liselott Lyck,	Building Quality Culture in Higher Education	
	Sweden		
	Stefan Lagrosen,	Quality through accreditation	
	Sweden		
	Bo Bergman,	Quality challenges of a university: Knowledge triangle in practice	
	Sweden		

3.7 Room 21: Service & Product Innovation II (14:00-15:30)

Session Chair: Prof. Zhen He, China

Martina Toni, Giovanni Mattia, Maria	What makes the Sharing Economy a disruptive innovation? An analysis of	
Francesca Renzi, Italy	users' perceptions in the accommodation sector	
Serena Flammini, Ilaria Massa,		
Giuseppe Campagna, Olimpia Martucci,	Innovative Platforms in the Telecommunication Industry: a Value Creation	
Gabriella Arcese, Maria Claudia	Perspective in a Large Corporation	
Lucchetti, Italy		
Carolina Camén, Helene Lidestam,	Do contracts restrict service innovations?	
Sweden	Do contracts restrict service innovations:	
Hannes Göbel, Sweden, Xavier Leal,	Decimal and District Company of the	
UK	Designing Platforms Leveraging Service Innovation	

15:30-16:00 Coffee Break

16:00-17:45	Parallel Sessions 4	

4.1 Room 2: Sustainability, Quality and Innovation IV (16:00-17:45)

Session Chair: Prof. Maria Francesca Renzi, Italy & Prof. Su Mi Dahlgaard-Park, Sweden

Emilia Lomonaca, Barbara Cafarelli, Caterina Tricase, Italy	Analysis of consumers' perception of quality and sustainability of the organic food products
António Ramos Pires, María de la Cruz del Río Rama, Margarida Saraiva, José Álvarez García, Spain	Environmental Management Systems: Impact of Motivation and Barriers on the Perceived Benefits
Bruno Notarnicola, Giuseppe Tassielli, Pietro Renzulli, Gabriella Arcese, Rosa Di Capua, Italy	Environmental And Economic Life Cycle Assessment of cherry Production In Southern Italy
Carmen Jaca, Vanessa Prieto, Olaia Etxeberria, Marta Ormazabal, Spain	Consumer organizations for sustainability awareness
Giovanni Mondello, Roberta Salomone, Elena Neri, Nicoletta Patrizi, Simone	Environmental impact of Tuscan "Pecorino" cheese: using Life Cycle Assessment for planning continuous improvement strategies in a
Bastianoni, Franceso Lanuzza, Italy	sustainability perspective

4.2 Room 6: Reliability and Operations management I (16:00-17:45)

Session Chair: Prof. Chang Wook Kang, South Korea

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ve
Application of IoT for the Maintaining Rolling Stocks
Process in the Production
with fuzzy hybrid multi-
ks Process in the Productio

4.3 Room 7: Sustainability, CSR, Complaint M. I (16:00-17:45)

Session Chair: Associate Prof. Zsuzsanna Eszter Tóth, Hungary

Tatiana Salimova, Yulia Palkina, Ludmila Birukova, Natalia Vatolkina, Russian Federation	Focus on sustainability and stakeholders in management prac-tices: exploiting potential of self-assessment
Enrico Massaroni, Alessandra Cozzolino,	Cross-collaborative supply chains: How logistics services contribute to social
Ewa Wankowicz, Italy	responsibility
Gavino Balata, Giovanni Mandras, Alessio Tola, Giovanni M. Ruggiu, Italy	Sustainability certification and hospitality management. An enquiry on the Sardinian coastal hotels' approach and criticalities towards the EU Ecolabel Certification
Giovanni Mondello, Elena Nori, Roberta Salomone, Nicoletta Patrizi, Simone Bastianone, Francesco Lanuzza, Italy	The environmental burden of cheese production: an LCA study of Tuscan "Pecorino"

4.4 Room 18: Service Quality IV (16:00-17:45)

Session Chair: Associate Prof. Ingela Bäckström, Sweden

Milan Delić, Bojana Milić, Uglješa Marjanović, Srđan Vulanović, Dragoljub Šević, Serbia	Fostering learning organization through authentic leadership and employees' affective commitment
Kristina Zgodavova, P. Palfy, Andrea Sütoová, Slovakia	Quality Culture: Insight into International Organizations in Slovakia
Apostolos Rafailidis, Panagiotis	The mediating role of quality on the relationship between organizational

Trivellas, Panagiotis Polychroniou, Greece	culture, ambidexterity and innovation performance
Muhammad Asif, Saudi Arabia Muhammad Usman Awan, Pakistan	Exploring the Antecedents of Ambidexterity: A Taxonomic Approach
4.5 Room 19: Quality Theories, Methods and Tools III (16:00-17:45)	

Session Chair: Prof. Lars Grønholdt, Denmark

Peter Cronemyr, Ingela Backstrom, Asa	A tool for measuring Quality Culture
Ronnback, Sweden	
Promporn Wangwacharakul, Bonnie	Using Anchoring Vignettes for Studying Quality Management in an
Poksinska, Sweden	International Settings
Raine Isaksson, Sweden	TQM from theory to practice. The ideal knowledge transfer process
Flevy Lasrado, Boštjan Gomišček,	Stone on the way to Duciness Everllence, Everylance of LIAE Organizations
Dubai	Steps on the way to Business Excellence: Experience of UAE Organizations

4.6 Room 20: Quality in Higher Education III (16:00-17:45)

Session Chair: Prof. Terje Slåtten, Norway

Frederic Marimon, Marta Mas-	
Machuca, Jasmina Berbegal-Mirabent,	Assessing the overall perceived quality of the undergraduate students
Joseph Ilach, Spain	
Anita Straujuma, Inga Lapina, Elina	The role of Regulatory Compliance Governance in Strategic Management of
Sarkane, Modris Ozolins, Latvia	Higher Education and Research Institutions
Stensaker Bjørn, Norway	
Bálint Bedzsula, János Kövesi, Hungary	Improving talent management at Budapest University of Technology and
	Economics
Saliha Anwar, Mohammad Usman	Development of Service Quality Scale: Online Higher Education
Awan, Pakistan	Development of Service Quanty Scale. Offline Higher Education

4.7 Room 21: Service & Product Innovation III (16:00-17:45)

Session Chair: Prof. Heejun Park, South Korea

Kristen Snyder, Christer Hedlund, Pernilla Ingelsson, Ingela Backstrom, Sweden	Storytelling as a co-creative process to build cultures of quality, innovation and sustainability
Ola Pilerot, Hannes Gobel,	Designing a Digital Service Platform in Context – What matters?
Sweden	
Kristina Zgodavova, Andrea Sütoová,	Understanding Quality Assurance in Open Innovation Environment
Slovakia	
Beatrice Monique Rich, Christine	Product Audits - Why we don't ask the customers?
Goldmann, Ralf Woll, Germany	

19:30 - 24:00 GALA DINNER: Open Colonna

23rd September 2016, Friday (09:30-17:00)

09:30-11:00 - Room 1: Plenary Session 3 "Building a culture of sustainability: drivers and constrains"

Session Chair: Prof. Bruno Notarnicola, AISME Chairman, Italy

Rodrigo Lozano, Ass. Prof.,

Copernicus Institute of Sustainable Development, Utrecht Univ., Belgium **Bo Edvardsson, Prof.,**

Director CTF-Service Research Center, vice Rector, Karlstad University, Sweden Luca Ruini, Vice President,

Health, Safety, Environment & Energy, Barilla G.R.F.lli

11:00-11:30 Coffee Break

11:30-13:00	Parallel Sessions 5	
5.1 Room 2: Sustainability, Quality a	nd Innovation V (11:30-13:00)	
Session Chair: Prof. Su Mi Dahlgaard	-Park, Sweden & Prof. Maria Francesca Renzi, Italy	
Eleanor Doyle, Stephen McCarthy, Damien McGovern, Irland	A Quality-based Pathway to Sustainability – One Route via Compliance- Innovation	
Juhani Anttila, Kari Jussila, Finland	Striving for benefits of sustainability from the interactivity of quality and innovation	
Alessandra Cozzolino, Ewa Wankowicz, Enrico Massaroni, Italy	Logistics service providers' good practices for sustainable supply chain management. An empirical study on the adoption of the fourth generation of sustainability reporting guidelines	
Raine Isaksson, Sweden	A Framework for Process Based System Change towards Sustainable Development	
5.2 Room 6: Reliability and Operations management II (11:30-13:00)		
Session Chair: Prof. Bo Bergman, Sw	eden	
Melda Bagsasi, Adnan Aktepe, Suleyman ERSÖZc, Turkey	Fuzzy Optimistic and Pesimistic Evaluation Model in Quality Function Deployment (QFD) and Applicaton	
Robin Tuertmann, Maximilian Ruessmann, Malte Schroeder, Alexander Linder, Robert Schmitt, Germany	Failure Management as a Service in the Production Industry	
Lv Jie, Wen Decheng, China	Study on the process capability index and control chart of the skew-normal distribution: Based on the tail distribution characteristics	
Florian Vincent Haase, Adrian Dierl, Anna Sophia Henke, Ralph Woll, Ennes Sarrady, Germany	Development of an experiment for impedance measurement of structured sandwich sheet metals by using a full factorial multi-stage approach	

5.3 Room 7: Sustainability, CSR, Complaint M. II (11:30-13:00)

Session Chair: Associate Prof. Patricia Moura e Sá, Portugal	
Valeria Costantini, Francesco Crespi,	Eco-innovation, sustainable supply chains and environmental performances
Giovanni Marin, Elena Paglialunga, Italy	in the European Union industries
Raine Isaksson, Rickard Garvare,	The ideal process of engineering education and CDIO
Gunnar Dahlin, Sweden	
Mariusz Bryke, Adam Hamrol, Beata	Developing Human Lean Green tool as an instrument of measuring a
Starzynska, Poland	sustainable organization development
Boštjan Gomišček, Flevy Lasrado, Dubai	Organizational Performance of UAE Organizations in the Light of Sustainable
Damjan Maletic, Matjaz Maletic,	Quality Management
Slovenia	

5.4 Room 18: Healthcare I (11:30-13:00)

Session Chair: Associate Prof. Bonnie Poksinska, Sweden

Annika Nordin, Ann-Christine	
Andersson, Boel Andersson Gäre,	Emergent Program theories of a National Quality Register
Sweden	
Rita Dénes, Judit Uzonyi-Kecskés,	The application of data envelopment analysis in healthcare: performance
Tamás Koltai, Hungary	evaluation of rehabilitation departments in Hungary
Rita Veronika Dénes, Zsuzsanna Eszter	Importance of quality indicators in measuring service quality of healthcare in
Tóth, Hungary	case of rehabilitation of musculoskeletal diseases
Haizhe Jin, Masahiko Munechika,	Passangh on Sustainable Method of Medical Convice Quality Passad on Error
Masataka Sano, Chisato Kajihara,	Research on Sustainable Method of Medical Service Quality Based on Error
Masaaki Kaneko, Fu Guo, China	Cases

5.5 Room 19: Quality of Life, Quality of Work (11:30-13:00)

Session Chair: Associate Professor Christopher D. Milner, UK

Brillo João, Simon Dolan, Kristine Marin	Values-based Strategy Coaching Map: A tool for mapping and scorecarding
Kawamura, Brazil	strategic business goals for creating a sustainable innovation culture
Yvonne Lagrosen, Stefan Lagrosen,	A healthier working life – the importance of work-integrated learning and
Sweden	physical exercise
Insu Cho, Su Mi Dahlgaard-Park, Heejun	The Impacts of Organizational Justice and Psychological Resilience on
Park, South Korea	Employee Commitment to change in M&A context
Pernilla Ingelsson, Ingela Backstrom,	Manifestina on control handle and Language and control and
Sweden	Monitoring co-worker health and Lean culture development

5.6 Room 20: Service & Product Innovation IV (11:30-13:00)

Session Chair: Associate Prof. Raine Isaksson, Sweden

Xavier Leal, UK, Hannes Göbel, Sweden	Barriers Hampering Exchange in the Knowledge Triangle
Ovidiu Bielefeld, Hendrik Dransfeld, Nadine Shlueter, Petra Winzer, Soroush Yazdanmadad, Germany	Development of an innovative Approach for complex, causally determined Failure Chains
Andrea Rocchi, Olimpia Martucci, Italy	SPID: the Italian way for innovation in public administration and open government

5.7 Room 21: Quality Management Frameworks for R&D, NPD and Strategy (11:30-13.00)

Session Chair: Prof. Bo Edvardsson, Sweden

Jae Wook Yoon, Korea	Quality Management Frameworks for Research and Development
Cagri Bulut & Secil Pelin Aka, Turkey	New Product Development Success and Strategic Orientations

Sergiu Stefan NICOLAESCU, Horatiu Constantin PALADE, Constantin-Manuel Hila & Claudiu Vasile KIFOR, Romania	Organizational Leadership through effective KPI selection - a strategic KM approach for Automotive R&D centers
Ulrika Harlin & Martina Berglund	Drivers for collaboration systems to increase innovativeness, diversity and future competence provision in industry
Mubashir Uzma, Rafi Ayesha Arooj, Mahmood Hassan Khawar, Baig Ashraf Mirza Musharraf, Sarwar Bilal, Pakistan	Relationship between Gratitude and Quality of Academic Achievement at Postgraduate Level

13:00-14:00 Lunch

14:00-15:30	Parallel Sessions 6			
5.1 Room 2: Management Systems and Integration I (14:00-15:30)				
Session Chair: Prof. Decheng Wen, China				
Ren Yingxue, Zhen He, Luning Pieternel, China	Explore challenges in the Chinese food safety control system			
Srdan Vulanovic, Mila Delić, Vladan Radlovački, Bato Kamberović, Ivan Beker, Serbia	Risk based design of integrated management systems			
Imants Meiris, Janis Mazais, Inga Lapina, Latvia	Effect of Management System Integration on Company Performance in Energy Industry of Latvia			
Madiha Adnan, Muhammad Usman Sarwar, Saima Afzal, Saiqa Raziq, Pakistan	Impact of Quality of Working Life (QWL) on the IT Sector			
6.2 Room 6: Quality Culture (14:00-15:30)				
Session Chair: Prof. Kristina Zgodavová, Slovakia				
Session Chair: Prof. Kristina Zgodavo	vá, Slovakia			
Session Chair: Prof. Kristina Zgodavo Ingela Bäckström, Peter Cronemyr, Åsa Rönnbäck, Sweden	What values are included in a Quality Culture? – A theoretical and practical collaboration			
Ingela Bäckström, Peter Cronemyr, Åsa	What values are included in a Quality Culture? – A theoretical and practical			
Ingela Bäckström, Peter Cronemyr, Åsa Rönnbäck, Sweden Dimitrios Kafetzopoulos, Katerina	What values are included in a Quality Culture? – A theoretical and practical collaboration A Conceptual Framework of Quality Management, Innovation and Business			
Ingela Bäckström, Peter Cronemyr, Åsa Rönnbäck, Sweden Dimitrios Kafetzopoulos, Katerina Gotzamani, Evangelos Psomas, Greece	What values are included in a Quality Culture? – A theoretical and practical collaboration A Conceptual Framework of Quality Management, Innovation and Business Performance			
Ingela Bäckström, Peter Cronemyr, Åsa Rönnbäck, Sweden Dimitrios Kafetzopoulos, Katerina Gotzamani, Evangelos Psomas, Greece Inga Lapina, Krista Grike, Latvia	What values are included in a Quality Culture? — A theoretical and practical collaboration A Conceptual Framework of Quality Management, Innovation and Business Performance Concept of Organizational Culture: Development and Related Aspects An Investigation into the Moderating Role of National Culture in the Relationship Between Corporate Social Responsibility and Service Quality Outcomes: The UAE Experience			
Ingela Bäckström, Peter Cronemyr, Åsa Rönnbäck, Sweden Dimitrios Kafetzopoulos, Katerina Gotzamani, Evangelos Psomas, Greece Inga Lapina, Krista Grike, Latvia Naseem M. Rafee Abdulla, Dubai, UAE	What values are included in a Quality Culture? — A theoretical and practical collaboration A Conceptual Framework of Quality Management, Innovation and Business Performance Concept of Organizational Culture: Development and Related Aspects An Investigation into the Moderating Role of National Culture in the Relationship Between Corporate Social Responsibility and Service Quality Outcomes: The UAE Experience			
Ingela Bäckström, Peter Cronemyr, Åsa Rönnbäck, Sweden Dimitrios Kafetzopoulos, Katerina Gotzamani, Evangelos Psomas, Greece Inga Lapina, Krista Grike, Latvia Naseem M. Rafee Abdulla, Dubai, UAE 6.3 Room 18: Healthcare II (14:00-15	What values are included in a Quality Culture? — A theoretical and practical collaboration A Conceptual Framework of Quality Management, Innovation and Business Performance Concept of Organizational Culture: Development and Related Aspects An Investigation into the Moderating Role of National Culture in the Relationship Between Corporate Social Responsibility and Service Quality Outcomes: The UAE Experience			
Ingela Bäckström, Peter Cronemyr, Åsa Rönnbäck, Sweden Dimitrios Kafetzopoulos, Katerina Gotzamani, Evangelos Psomas, Greece Inga Lapina, Krista Grike, Latvia Naseem M. Rafee Abdulla, Dubai, UAE 6.3 Room 18: Healthcare II (14:00-15 Session Chair: Prof. Bo Enquist, Swed	What values are included in a Quality Culture? — A theoretical and practical collaboration A Conceptual Framework of Quality Management, Innovation and Business Performance Concept of Organizational Culture: Development and Related Aspects An Investigation into the Moderating Role of National Culture in the Relationship Between Corporate Social Responsibility and Service Quality Outcomes: The UAE Experience 3:30) den Quality management practices and their impact on public hospital			
Ingela Bäckström, Peter Cronemyr, Åsa Rönnbäck, Sweden Dimitrios Kafetzopoulos, Katerina Gotzamani, Evangelos Psomas, Greece Inga Lapina, Krista Grike, Latvia Naseem M. Rafee Abdulla, Dubai, UAE 6.3 Room 18: Healthcare II (14:00-15 Session Chair: Prof. Bo Enquist, Swed Xiong Jingjing, He Zhen, Yujia Deng, Min Zhang, China	What values are included in a Quality Culture? — A theoretical and practical collaboration A Conceptual Framework of Quality Management, Innovation and Business Performance Concept of Organizational Culture: Development and Related Aspects An Investigation into the Moderating Role of National Culture in the Relationship Between Corporate Social Responsibility and Service Quality Outcomes: The UAE Experience 3:30) den Quality management practices and their impact on public hospital performance Preparations for testing a conceptual model for measuring process maturity			

ession Chair: Associate Prof. Peter Cronemyr, Sweden	
Yujia Deng, Zhen He, Jiju Antony, Ka-Yin Chau, China	A comparative study of Critical Success and Failure Factors in Six Sigma implementation: Some evidence from mainland and Hong Kong-Macau regions of China
Francesco De Seta, Laura Di Pietro, Paola Di Stefano, Andrea Grammatico, Tiziana De Santo, Maria Francesca Renzi, Roberta Guglielmetti Mugion, Italy	Service Quality Model and Six Sigma integration for service improvement. The case of Medtronic Regional Clinical Center
Jane Worlitz, Felix Noack, Ralph Woll, Germany	How to identify a suitable Six Sigma rollout strategy
Samia Najeeb, Baber Saleem, Farhana Bashir, Khalida Mehmood, Pakistan	Using Six Sigma to Understand High Dropout Rate of Female Students in Undergraduate Program

15:30-16:00 Coffee Break

16:00-17:00 - Room 1: Closing Session

Su Mi Dahlgaard-Park, Jens J. Dahlgaard & Maria Francesca Renzi

Best Paper Selections and Awards

QMOD 2017 Announcement